ROLLIN TOWNSHIP

LENAWEE COUNTY, MICHIGAN

ANNUAL FINANCIAL REPORT

MARCH 31, 2005

Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Issued und	er P.A. 2 of 19	968, as	amended.	·				
Local Gov	remment Type		☐Village ☐Other	Local Governme ROLLIN	ent Name TOWNSHIP		Count L	y ENAWEE
Audit Date Opinion Date Date Accountant Report Submitted to State: 9/29/05 9/30/05								
accordar	nce with th	ne Sta	ancial statements of this atements of the Governic Counties and Local Units	mental Accou	nting Standards Board	(GASB) and t	he <i>Uniform</i>	Reporting Format fo
We affire	m that:						1 0	CT - 7 2005
1. We	have comp	lied w	ith the <i>Bulletin for the Au</i>	dits of Local U	Inits of Government in Mic	<i>chigan</i> as revis	sed.	
2. We	are certified	d publ	lic accountants registered	to practice in	Michigan.		10041	ANDIT & FINANCE DIV.
	er affirm th ts and reco		owing. "Yes" responses handations	ave been disc	losed in the financial state	ements, includ	ing the note	s, or in the report of
You must	t check the	appli	cable box for each item b	elow.				
Yes	✓ No	1. (Certain component units/	funds/agencie	s of the local unit are exc	luded from the	financial st	atements.
Yes	✓ No		There are accumulated of 275 of 1980).	leficits in one	or more of this unit's un	reserved fund	balances/re	etained earnings (P.A.
✓ Yes	☐ No		There are instances of ramended).	non-complianc	e with the Uniform Acco	ounting and B	udgeting Ac	t (P.A. 2 of 1968, as
Yes	₩ No		The local unit has violat requirements, or an order				the Municip	eal Finance Act or its
Yes	✓ No		The local unit holds depo as amended [MCL 129.91			-	/ requireme	nts. (P.A. 20 of 1943,
✓ Yes	☐ No	6. 7	The local unit has been do	elinquent in di	stributing tax revenues the	at were collect	ed for anoth	er taxing unit.
Yes	✓ No	7. p	The local unit has violate bension benefits (normal credits are more than the	costs) in the	current year. If the plan	is more than '	100% funde	d and the overfunding
Yes	✓ No		The local unit uses cred (MCL 129.241).	it cards and h	nas not adopted an appl	licable policy	as required	by P.A. 266 of 1995
Yes	✓ No	9. 7	The local unit has not ado	pted an invest	tment policy as required b	y P.A. 196 of	1997 (MCL	129.95).
We have	enclosed	the f	followina:			Enclosed	To Be	
			and recommendations.			✓ ✓	Torward	required
Reports	on individu	al fed	eral financial assistance p	orograms (pro	gram audits).			V
Single A	udit Report	s (AS	LGU).					~
4	ublic Account	•	•			n news		
1	W. MAIN	l st			City MORENCI		State MI	ZIP 49256
Accountant Signature Date 9/29/05					,			

ROLLIN TOWNSHIP ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED MARCH 31, 2005

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Using This Annual Report

The annual report consists of a series of financial statements. The statement of net assets and the statement of activities are both new and provide information about the activities of Rollin Township government-wide basis. They are designed to present a longer-term view of the Township's finances. Fund financial statements tell how services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements.

Overview Of The Financial Statements

The Township's basic financial statements are comprised of three components:

- A) Government-wide financial statements.
- B) Fund financial statements.
- C) Notes to the financial statements.

This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The Township maintains 6 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund and fire fund, each of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

The Township adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

Proprietary Funds. The Township maintains one type of proprietary fund. Enterprise Funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Township has two funds to account for sewer activity.

Fiduciary Funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Township's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes To The Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement, of some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities). The governmental activities of the Township include general government, public safety, public works, recreation and culture and community development.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories; governmental funds, proprietary funds and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Other Information

The Township has reported under required supplementation information, information about the General Fund and Major Type Funds, and Combining Balance Sheets and Statement of Revenues, Expenditures and Changes in Fund Balances - Non-Major Type Governmental Funds.

The Township As A Whole

The Township's net assets for the year ended March 31, 2005 decreased by 2.84% over the prior year, and management feels that even though the economic conditions have been slightly depressed, that the Township will be able to grow at a rate above inflation in the future years.

The governmental activities reflect net assets of \$826,086.

The Township's net assets reflects its investment in capital assets (e.g. land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire these assets that are still outstanding. The Township uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Township's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

ROLLIN TOWNSHIP NET ASSETS

	Governmental <u>Activities</u>	Business-Type <u>Activities</u>
	<u> 2005</u>	<u>2005</u>
Revenue		
Program Revenue: Charges for Services	\$140,503	\$ 488,594
General Revenue:		
Property Taxes Grants and Contributions Not	95,253	
Restricted To Specific Program	186,788	
Interest and Rentals Earnings	20,312	11,126
Total Revenue	442,856	499,720
Expenses		
General Government	124,251	
Public Safety	116,997	
Public Works	185,292	442,111
Community and Economic Development	4,383	
Recreation and Culture	7,346	
Interest on Long-Term Debt	20.740	82,510
Other Functions	<u>28,749</u>	
Total Expenses	467,018	524,621
(Decrease) In Net Assets	(24,162)	(24,901)
Net Assets Beginning of Year	850,248	2,655,253
Net Assets End of Year	\$826,086	\$2,630,352

ROLLIN TOWNSHIP NET ASSETS

	Governmental <u>Activities</u>	Business-Type <u>Activities</u>
	<u>2005</u>	<u>2005</u>
Current and Other Assets Capital Assets	\$643,395 _191,480	\$ 996,626 4,618,823
Total Assets	\$834,875	\$5,615,449
Long-Term Liabilities Outstanding Other Liabilities	\$ 8,789	\$2,969,650 15,447
Total Liabilities	8,789	2,985,097
Net Assets Invested in Capital Assets, Net of Related Debt Unrestricted	191,480 634,606	1,649,173 981,179
Total Net Assets	<u>\$826,086</u>	\$2,630,352

Government Activities

Government activities (decreased) the Township's net assets by (\$24,162).

The Township's Funds

Our analysis of the Township's funds begins on Page 9, following the entity wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Township as a whole. The Trustee Board and management creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as special property tax millages, etc.

General Fund Budgetary Highlights

There are no differences between the original budget and amended budget.

Capital Assets And Debt Administration

The Township's investment in capital assets for its governmental and business-type activities as of March 31, 2005, amounted to \$4,810,303 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment.

Long-term debt of the Township decreased by \$154,050 (see Note 7 of the basic financial statements). There was no new debt incurred in the fiscal year ended March 31, 2005.

Economic Factors And Next Year's Budget And Rates

The Township's budget for 2005-2006 fiscal year has taken inconsideration, the economic condition of the State of Michigan anticipating reduced state share revenues. This will require close tabs on expenditures for the upcoming year and adjustments will be made to mirror, when possible, the revenue base, with expenses.

Contacting The Townships Management

This financial report is intended to provide our citizens, taxpayers, customers and investors with a general overview of the Township's finances and to show the Township's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the clerk's office at 730 Manitou Road, Manitou Beach, MI 49253.

PHILIP R. RUBLEY

- Certified Public Accountant -

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FAX 517/458-6353 AMERICAN INSTITUTE OF C.P.A.'S
& THE MICHIGAN ASSOCIATION OF C.P.A.'S

September 29, 2005

Township Board Rollin Township Lenawee County 730 Manitou Rd. Manitou Beach. MI 49253

PHILIP R. RUBLEY, C.P.A.

INDEPENDENT AUDITOR'S REPORT

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Rollin Township as of and for the year ended March 31, 2005, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Rollin Township management. Our responsibility is to express opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Rollin Township as of March 31, 2005, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 9, the Township's has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - For State and Local Governments, as of April 1, 2004.

The management's discussion and analysis and budgetary comparison information on pages 1 through 6, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Rollin Township basic financial statements. The combining and individual non-major fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements.

Rollin Township September 29, 2005

The combining and individual non-major fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Respectfully Submitted,

Philip R Rubley, CPA

PRR/cab

ROLLIN TOWNSHIP Government-wide Statement of Net Assets March 31, 2005

	Governmental	Business-Type	
	<u>Activities</u>	<u>Activities</u>	<u>Total</u>
Assets			
Cash and Equivalents	\$622,634	\$ 908,473	\$1,531,107
Receivables - Net	15,646	81,023	96,669
Prepaid Items and	11 257	988	10 045
Other Assets Capital Assets Not	11,257	988	12,245
Being Depreciated	51,499		51,499
Capital Assets Being	31,499		31,499
Depreciated - Net	139,981	4,618,823	4,758,804
Internal Balances	(6,142)	6,142	
1110011141 1141111001			
Total Assets	\$834,875	\$5,615,449	\$6,450,324
<u>Liabilities</u> Accounts Payable and Accrued Expenses	\$ 8,789	\$ 15,447	\$ 24,236
Long-Term Liabilities:			
Due Within One Year		154,050	154,050
Due In More Than One Year		2,815,600	2,815,600
Total Liabilities	8,789	2,985,097	2,993,886
Net Assets Invested In Capital Assets,			
Net of Related Debt	191,480	1,649,173	1,840,653
Unrestricted	634,606	981,179	1,615,785
Total Net Assets	\$826,086	\$2,630,352	\$3,456,438

ROLLIN TOWNSHIP Government-wide Statement of Activities For The Year Ended March 31, 2005

Functions/Programs	<u>Expenses</u>	Charges For <u>Services</u>	Operating Grants And <u>Contributions</u>	Capital Grants And Contributions	Net (Expenses) <u>Revenues</u>
Governmental Activities:					
General Government	\$ 124,251	\$ 68,962	\$	\$	\$ (55,289)
Public Safety	116,997	41,077		۲ 	(75,920)
Public Works	185,292	24,645			(160,647)
Community and	200/202	21,010			(
Economic Development	4,383				(4,383)
Recreation and Culture	7,346				(7,346)
Other Functions	28,749	5,819			(22,930)
Total Governmental					
Activities	467,018	140,503			(326,515)
Business-Type Activities:					
Utilities	524,621	488,594			(36,027)
Total	\$ 991,639	\$629,097	\$	\$	\$(362,542)

ROLLIN TOWNSHIP Government-wide Statement Of Activities (Concluded) For The Year Ended March 31, 2005

Changes In Net Assets	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>
Net (Expense) Revenue	\$(326,515)	\$ (36,027)	\$ (362,542)
General Revenues: Property Taxes and Assessments Grants and Contributions Not Restricted To	95,253		95,253
Specific Programs	186,788		186,788
Unrestricted Investment Earnings and Rentals	20,312	11,126	31,438
Total General Revenues, Contributions and Transfers	302,353	11,126	313,479
Change In Net Assets	(24,162)	(24,901)	(49,063)
Net Assets, Beginning of Year	850,248	2,655,253	3,505,501
Net Assets, End of Year	\$ 826,086	\$2,630,352	\$3,456,438

ROLLIN TOWNSHIP Governmental Funds Balance Sheet March 31, 2005

	General <u>Fund</u>	Other Non-Major Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
<u>ASSETS</u>			
Cash and Cash	\$608,334	\$14,300	\$622,634
Equivalents Prepaid Expenses	5,236	\$14,300	5,236
Receivables - Net	14,101	1,545	15,646
Due From Other Funds	10,586	450	11,036
Total Assets	<u>\$638,257</u>	<u>\$16,295</u>	<u>\$654,552</u>
<u>LIABILITIES</u> Accounts Payable/ Accrued Liabilities	\$ 6,544	\$ 2,245	\$ 8,789
Due to Other Funds Deferred Revenue	6,142 18,770	5,015	11,157 18,770
Deferred Revenue			
Total Liabilities	31,456	7,260	38,716
FUND DAL ANOTO			
FUND BALANCES Unreserved	606,801	9,035	615,836
Total Fund Balances	606,801	9,035	615,836
Total Liabilities and Fund Balances	<u>\$638,257</u>	<u> \$16,295</u>	<u>\$654,552</u>

ROLLIN TOWNSHIP

Reconciliation of Fund Balances On The Balance Sheet For Governmental Funds To Net Assets Of Governmental Activities On The Statement of Net Assets March 31, 2005

Fund Balances - Total Governmental Funds

\$ 615,836

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Add:

Capital Assets

325,600

Deduct:

Accumulated Depreciation

(134, 120)

Revenue that has been billed as a receivable, but not collected until later years, was not reported in the funds.

Add:

Deferred Revenue

18,770

Net Assets of Governmental Activities

\$ 826,086

ROLLIN TOWNSHIP Governmental Funds Statement of Revenue, Expenditures, and Changes In Fund Balances For The Year Ended March 31, 2005

	General <u>Fund</u>	Other Non-Major Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
REVENUES	4 05 050	404 645	4110 000
Taxes and Assessments	\$ 95,253	\$24,645	\$119,898
Intergovernmental Licenses and Permits	186,788 24,546		186,788 24,546
Charges for Services	49,146		49,146
Interest and Rentals	23,396	86	23,482
Other	20,226		20,226
Total Revenue	399,355	24,731	424,086
EXPENDITURES Current:			112 004
General Government	113,824 116,997		113,824 116,997
Public Safety Public Works	158,250	27,042	185,292
Community Economic	156,250	27,042	103,232
Development	4,383		4,383
Capital Outlay	5,006	wir two nits	5,006
Recreation and Culture	7,346		7,346
Other Functions	28,749		28,749
Total Expenditures	434,555	27,042	461,597
Net Change in Fund Balances	(35,200)	(2,311)	(37,511)
Fund Balances - Beginning of Year	642,001	11,346	653,347
Fund Balances – End of Year	\$606,801	\$ 9,035	<u>\$615,836</u>

ROLLIN TOWNSHIP

Reconciliation Of The Statement Of Revenues, Expenditures, And Changes In Fund Balances Of Governmental Statement Of Activities March 31, 2005

Net Change in Fund Balances - Total Governmental Funds \$(37,511) Amounts reported for governmental activities in the statement of activities are different because: Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. (5,421)Deduct: Depreciation Expense Revenue deferred on the governmental funds report, which has been charged to receivable and thus income on the statement of activities. Add: Deferred Revenue other adjustments 18,770

Change In Net Assets Of Governmental Activities

\$ (24, 162)

ROLLIN TOWNSHIP Statement of Net Assets Proprietary Funds March 31, 2005

Business-Type Activities - <u>Enterprise Funds</u>

	Rollin/Woodstock Sewer Fund	Posey Lake <u>Sewer Fund</u>	Total Utilities
Assets			
Current Assets:	A 505 056	4 4 7 000	4 540 540
Cash and Cash Equivalents	\$ 707,056	\$ 41,093	\$ 748,149
Accounts Receivable and Special Assessments	11,423	20,406	31,829
Due from Other Funds	4,761	2,526	7,287
Due IIom Other Funds	4,701	2,320	7,207
Total Current Assets	723,240	64,025	787,265
Noncurrent Assets:			
Restricted Cash	120,586	39,738	160,324
Property and Equipment - Net	4,396,223	222,600	4,618,823
Special Assessment Receivable		49,194	49,194
Total Noncurrent Assets	4,516,809	311,532	4,828,341
Total Assets	\$5,240,049	<u>\$375,557</u>	<u>\$5,615,606</u>
Liabilities Current Liabilities: Accounts Payable and Accrued Liabilities	\$ 15,113	\$ 334	\$ 15,447
Due to Other Funds	157	Ç 554	157
Bonds Payable			
Current Portion	137,250	<u>16,800</u>	154,050
Total Current Liabilities	152,520	17,134	169,654
Noncurrent Liabilities:			
Bonds Payable	2,702,300	113,300	2,815,600
Total Noncurrent Liabilities	2,702,300	113,300	2,815,600
Total Liabilities	2,854,820	130,434	2,985,254
Net Assets Invested in Capital Assets,			
Net of Related Debt	1,556,673	92,500	1,649,173
Unrestricted	828,556	152,623	981,179
Total Net Assets	2,385,229	245,123	2,630,352
Net Assets of Business-Type Activities on the			
Government-Wide Statement of Net Assets	\$2,385,229	\$245,123	\$2,630,352

ROLLIN TOWNSHIP Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For The Year Ended March 31, 2005

Business-Type Activities - Enterprise Funds

	Rollin/Woodstock <u>Sewer Fund</u>	Posey Lake Sewer Fund	Total Utilities
Operating Revenues Charges for Services	\$ 481,394	\$ 7,200	\$ 488,594
Total Operating Revenues	481,394	7,200	488,594
Expenses Contractual Services Depreciation Total Operating Expenses	199,301 225,880 425,181	8,531 8,400 16,931	207,832 234,280 442,112
Operating Income (Loss)	56,213	(9,731)	46,482
Non-Operating Revenues (Expenses) Investment Income Interest Expense and Fiscal Charges	10,748 <u>(74,268</u>)	378 (8,241)	11,126 (82,509)
Total Non-Operating Revenues (Expenses)	(63,520)	(7,863)	<u>(71,383</u>)
Income (Loss)	(7,307)	(17,594)	(24,901)
Net Assets, Beginning of Year	2,392,536	262,717	2,655,253
Net Assets, End of Year	\$2,385,229	\$ 245,123	\$2,630,352

ROLLIN TOWNSHIP Reconciliation Of The Statement Of Revenues, Expenditures, To The Statement Of Activities March 31, 2005

Change In Net Assets – All Enterprise Funds	\$(24,901)
No additional adjustments	
Change In Net Assets Of Business-Type Activities	<u>\$(24,901</u>)

ROLLIN TOWNSHIP Statement of Cash Flows Proprietary Funds For The Year Ended March 31, 2005

Business-Type Activities - Enterprise Funds

	Rollin/Woodstock Sewer Fund	Posey Lake Sewer Fund	Total Utilities
Cash Received from Customers	\$ 480,165	\$ 7,155	\$ 487,320
Cash Payment to Suppliers For Goods and Services/Employees	(201,948)	(8,416)	(210,364)
Net Cash Provided (Used)	278,217	(1,261)	276,956
Cash Flows From Capital and Related Financing Activities			
Special Assessment Receivable		20,052	20,052
Bond Principal Payments	(131,150)	(16,800)	(147,950)
Bond Principal Payments	(74,268)	(8,242)	(82,510)
Due from Other Funds	624	<u>(364</u>)	260
Net Cash (Used) by Capital and Related Financing Activities)	(204,794)	(5,354)	(210,148)
Cash Flows From Investing Activities Investment Income Purchase of Capital Assets	10,748	378	11,126
Net Cash Provided (Used) by Investing Activities	10,748	378	11,126
Net Increase (Decrease) in Cash and Cash Equivalents	84,171	(6,237)	77,934
Cash and Cash Equivalents, Beginning of Year	743,471	87,068	830,539
Cash and Cash Equivalents, End of Year	\$ 827,642	\$ 80,831	\$ 908,473
Reconciliation to Statement of Net Assets Cash and Cash Equivalents	<u>\$ 827,642</u>	\$ 80,831	<u>\$ 908,473</u>

ROLLIN TOWNSHIP Statement of Cash Flows (Concluded) Proprietary Funds For The Year Ended March 31, 2005

Business-Type Activities - Enterprise Funds

Reconciliation of Operating Income (Loss)	Rollin/Woodstock Sewer Fund	Posey Lake Sewer Fund	Total Utilities
to Net Cash Provided by Operating Activities: Operating (Loss) Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided	\$ (7,307)	\$(17,594)	\$ (24,901)
<pre>by Operating Activities: Depreciation Changes in Assets and Liabilities:</pre>	225,880	8,400	234,280
Accounts Receivable Accounts Payable, Accrued Liabilities,	(1,010)	(364)	(1,374)
Current Portion on Bonds	3,858	116	3,974
Net Cash Provided (Used) by Operating Activities	221,421	(9,442)	211,979
Cash Flows From Investing Activities: Purchase of Capital Assets			
Net Cash (Used) from Investing Activities			
Cash Flows From Financing Activities: Principal Paid on Bonds	(137,250)	(16,800)	(154,050)
Special Assessment Receivable Net Cash (Used) from Financing Activities	(137,250)	<u>20,005</u> <u>3,205</u>	20,005 (134,045)
Net Increase (Decrease) in Cash and Cash Equivalents	84,171	(6,237)	77,934
Cash and Cash Equivalents, Beginning of Year	743,471	87,068	830,539
Cash and Cash Equivalents, End of Year	\$ 827,642	\$ 80,831	\$ 908,473

ROLLIN TOWNSHIP Fiduciary Funds – Statement of Net Assets March 31, 2005

	Current	Trust and	Total
	Tax Collection	Agency	Fiduciary
	<u>Fund</u>	<u>Fund</u>	<u>Funds</u>
Assets Cash and Cash Equivalents Taxes Receivable Total Assets	\$42,440	\$1,374	\$43,814
	164		164
	\$42,604	\$1,374	\$43,978
<u>Liabilities</u> Due to Other Funds Due to Other Authorities	\$ 6,600	\$ 409	\$ 7,009
	<u>36,004</u>	<u>965</u>	_36,969
Total Liabilities	<u>\$42,604</u>	\$1,374	\$43,978

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Rollin Township conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units.

The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below:

A. Reporting Entity

Rollin Township is governed by an elected board. The accompanying financial statements present the government for which government is considered to be financially accountable.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, except for agency funds, which do not have a measurement focus. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

Property taxes, franchise taxes, intergovernmental revenue licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The government reports the following major proprietary fund:

The Rollin/Woodstock and Posey Lake Sewer Funds (Utilities) are proprietary funds which accounts for activities of the government's waste water system.

Additionally, the government reports the following fund types:

The Agency Funds account for assets held by the Township acting as an agent for individuals, private organizations, other governments and/or other funds.

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in both the government-side and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected not to follow private-sector standards issued after November 30, 1989 for its business-type activities and enterprise funds.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the utilities fund are charges to customers for sales and services. The enterprise funds also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

E. Assets, Liabilities, and Net Assets or Equity

 Bank Deposits and Investment - Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

State statues authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loans associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

- 2. Receivables and Payables In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."
- 3. <u>Prepaid Items</u> Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements using the consumption method.
- 4. Inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.
- 5. Capital Assets Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., road, bridges, sidewalks, and similar items), are reported in the applicable governmental activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$1,500 (amount not rounded) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government, as well as the component units, are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land Improvements	20 - 50
Building	10 - 50
Machinery, Equipment,	
And Furnishings	5 - 35
Utility Systems	50 - 100
Infrastructure	15 - 100
Vehicles	5 - 15

- 6. Long-Term Obligations In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.
- 7. Fund Equity In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information — Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year end.

On or before the end of March of each year, the Township Board proposes a budget for review and holds public hearings and a final budget is adopted.

The appropriated budget is prepared by fund, function and activity. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriations) is with the Board of Trustees.

B. Excess of Expenditures Over Appropriations in Budgeted Funds - P.A. 621 of 1978, as amended, provides that a local unit shall not incur expenditures in excess of the amounts appropriated. During the year ended March 31, 2005, the government incurred expenditures in excess of amounts appropriated at the legal level of budgetary control as follows:

	Amended <u>Budget</u>	<u>Actual</u>	<u>Variance</u>
General Fund:			
General Government:	¢10 225	ė 01 71E	\$3,390
Treasurer Elections	\$18,325 1,690	\$ 21,715 2,701	1,011
Elections	1,050	2,,01	1,011
Public Works:			
Roads and Maintenance	130,080	135,979	5,899
Public Safety:	CE 740	CE 017	60
Fire	65,748	65,817	69

NOTE 3 – DEPOSITS AND INVESTMENTS

The government unit's deposits and investment policy are in accordance with statutory authority.

Investments made by the Township are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk by the three categories described below:

Category 1:	Insured or	registered,	or	securities	held	by	the	Township	or	its
	agent in th	e Township's	nam	e.						

Category 2: Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the Township's name.

Category 3: Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Township's name.

	Category 1_	2	3	Carrying <u>Value</u>	Market <u>Value</u>
Checking, Savings and Certificate of Deposits	\$300,000	\$1,274,291	\$	\$1,574,291	\$1,574,291
	\$300,000	\$1,274,291	\$	\$1,574,291	\$1,574,291

Includes Trust & Agency fund cash of \$43,184.

Balance Sheet Cash And Cash Investments

The Governmental Accounting Standards Board (GASB) Statement No. 3 risk disclosures for the Township's deposits are as follows:

<u>Deposits</u>	Carrying <u>Amount</u>
Insured (FDIC) (FSLIC) Uninsured:	\$ 300,000
Uncollateralized	1,274,291
Total	\$1,574,291

A reconciliation of cash and investments as shown on the Statement of Net Assets and Statement of Fiduciary Net Assets to deposits and investments as classified for note disclosure purposes is as follows:

Statement of Net Asset:

Cash	and	Cash	Equivalents	\$1,530,477
				1,530,477

Statement of Fiduciary Net Asset:

Agency Cash	Equivalents	43,814
		43,184
		\$1,574,291

NOTE 4 - CAPITAL ASSETS

Capital assets activity for the year ended March 31, 2005 was as follows:

	Beginning <u>Balance</u>	<u>Increases</u>	Ending <u>Decreases</u>	<u>Balance</u>
Governmental Activities Capital Assets, Not Being Depreciated:	Ć 51 400	\$	\$	ė 51 400
Land	\$ 51,499	\$	\$	\$ 51,499
Total Capital Assets Not Being Depreciated	51,499			51,499
Capital Assets, Being Depreciated: Buildings Equipment	224,133 49,968			224,133 49,968
Total Capital Assets Being Depreciated	274,101			274,101
Less Accumulated Depreciation For: Buildings Equipment	(90,192) (38,507)	(4,112) (1,309)		(94,304) (39,816)
Total Accumulated Depreciation	(128,699)	(5,421)		(134,120)
Total Capital Assets, Being Depreciated, Net	145,402	(5,421)		139,981
Governmental Activities Capital Assets, Net	\$ 196,901	\$ (5,421)	\$	\$ 191,480
Business-Type Activities				
Capital Assets, Being Depreciated: Sewer Systems	\$9,267,721	\$	\$	\$ 9,267,721
Total Capital Assets Being Depreciated	9,267,721		NO 000 NO	9,267,721
Less Accumulated Depreciation For: Sewer Systems	(4,414,618)	(234,280)		(4,648,898)
Total Accumulated Depreciation	(4,414,618)	(234,280)		(4,648,898)
Total Capital Assets, Being Depreciated, Net	4,853,103	(234,280)	• • •	4,618,823
Business-Type Activities Capital Assets, Net	\$4,853,103	<u>\$(234,280</u>)	\$	\$ 4,618,823

Depreciation expense was charged to functions/programs of the Township as follows:

Governmental Activities: General Government	\$ 5,421
Total Depreciation Expense Governmental Activities	<u>\$ 5,421</u>
Business-Type Activities: Utilities	\$234,280
Total Depreciation Expense Business-Type Activities	<u>\$234,280</u>

NOTE 5 - INTERFUND RECEIVABLES AND PAYABLES

At March 31, 2205, the following were interfund receivables and payables in the fund statement.

<u>Fund</u>	Interfund <u>Receivables</u>	Interfund <u>Payables</u>
Street Lights	\$ 450	\$ 5,015
Tax Collection		6,600
Sewer Fund - Posey	2,526	
Sewer Fund - Rollin	4,761	157
General	10,586	6,142
Trust and Agency		409
Total	\$18,323	\$18,323

NOTE 6 – PROPERTY TAXES

The Township bills and collects property taxes and also taxes for the County and several School Districts within its jurisdiction. Collections and remittances of the County and School taxes are accounted for in the Current Tax Collection Agency Fund. Township property tax revenues are recognized as revenues in the fiscal year levied to the extent that they result in current receivables.

Property taxes attach as an enforceable lien on the property as of January 1.

NOTE 7 - LONG-TERM DEBT

During the fiscal year, on September 26, 2002 the Rollin-Woodstock Sanitary Drain bonds were refinanced. The revised bond issue amount was \$5,080,000, with Rollin's share being 61% or \$3,098,800.

\$2,839,550 Bonds Payable - March 31, 2005 (Less): Current Portion (137, 250)

> **Total Long Term Portion** \$2,702,300

Debt Service requirements over the next five years are as follows:

	<u>Principal</u>	<u>Interest</u>
October 1, 2005 October 1, 2006 October 1, 2007 October 1, 2008 October 1, 2009 October 1, 2010 Thereafter	\$137,250 140,250 143,350 146,400 149,450 152,500 1,970,350	\$ 70,989 67,558 64,050 60,466 56,806 53,070 307,593
Totals	\$2,839,550	\$680,532

Improvement of Sewer System - Series 1991 - Bonds issued by Hudson and Purpose:

Rollin Township. - Posey Lake Sanitary Drains. Hudson Township, Michigan 76% Rollin Township, Michigan 24%

Allocation:

Debt Service Schedule

<u>Date</u>	Period <u>Principal</u>	Period <u>Coupon</u>	<u>Interest</u>	<u>Total</u>
7/1/05 1/1/06	\$ 16,800	6.300000	\$ 3,858 3,329	\$20,658 3,329
7/1/06 1/1/07	16,800	6.350000	3,329 2,796	20,129 2,796
7/1/07 1/1/08	16,800	6.350000	2,796 2,262	19,596 2,262
7/1/08 1/1/09	19,200	6.400000	2,262 1,648	21,462 1,648
7/1/09 1/1/10	20,400	6.450000	1,648 990	22,048 990
7/1/10 1/1/11	20,400	5.000000	990 480	21,390 480
7/1/11	<u>19,700</u>	5.000000	480	20,180
Totals	\$130,100		<u>\$ 26,868</u>	<u>\$156,968</u>

NOTE 7 - LONG-TERM DEBT (Continued)

Debt service requirements over next five years are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>
2006	\$ 154,050	\$ 78,176
2007	157,050	73,683
2008	160,150	69,108
2009	165,600	64,376
2010	169,850	59,444
Thereafter	2,162,950	492,713
Total	\$2,969,650	<u>\$837,500</u>

NOTE 8 – OTHER INFORMATION

Risk Management

The government is exposed to various risks of loss related to torts; theft of damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended March 31, 2005, the government carried insurance through various commercial carriers, to cover all risks of losses. The government has had no settled claims resulting from these risks that exceeded its commercial coverage in any of the past three fiscal years.

NOTE 9 – ACCOUNTING CHANGE

Effective April 1, 2004, the Rollin Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments (GASB No. 34), along with all related statements and interpretations. Changes to the Township's financial statements as a result of GASB No. 34 are as follows:

- A Management's Discussion and Analysis of the Township's overall financial position and results of operations has been included.
- Township-wide financial statements (statement of net assets and statement of activities) prepared using full accrual accounting for all of the Township's activities have been provided.
- Capital assets in the governmental activities column of the statement of net assets totaling \$191,480.

The fund financial statements focus on major funds rather than fund types.

ROLLIN TOWNSHIP Budgetary Comparison Schedule General Fund For The Year Ended March 31, 2005

	Original <u>Budget</u>	Amended <u>Budget</u>	<u>Actual</u>	Variance With Amended Budget
Beginning of Year Fund Balance				
Resources (Inflows)	\$562,264	\$562,264	\$ 642,001	\$ 79,737
Taxes and Assessments	84,682	84,682	95,253	10,571
Intergovernmental	187,900	187,900	186,788	(1,112)
Licenses and Permits	23,843	23,843	24,546	703
Charges for Services	52,224	52,224	49,146	(3,078)
Interest and Rentals	13,713	13,713	23,396	9,683
Other	10,812	10,812	20,226	9,414
Amounts Available for				
Appropriation	935,438	935,438	1,041,356	105,918
Charges to Appropriations (Outflows)				
General Government				
Trustee Board	7,875	7,875	6,940	935
Supervisor	16,400	16,400	13,466	2,934
Treasurer	18,325	18,325	21,715	(3,390)
Assessing	28,230	28,230	26,030	2,200
Clerk	18,525	18,525	18,061	464
Elections	1,690	1,690	2,701	(1,011)
Attorney and Auditing	14,500	14,500	8,510	5,990
Cemetery	9,500	9,500	7,770	1,730
Board of Review	796	796	741	55
Township Hall and Grounds	8,320	8,320	6,229	2,091
Appeals	3,750	3,750	1,661	2,089
Public Safety				
Inspections	29,350	29,350	25,885	3,465
Fire	65,748	65,748	65,817	(69)
Hospital	27,300	27,300	25,295	2,005
Community Economic				
Development				
Planning and Zoning	8,725	8,725	4,383	4,342
Public Works				
Road and Maintenance	130,080	130,080	135,979	(5,899)
Sanitation	26,250	26,250	22,271	3,979
Capital Outlay	13,205	13,205	5,006	8,199
Recreation and Culture				
Park	13,200	13,200	5,646	7,554
Library	1,500	1,500	1,500	.,
Senior Citizens	200	200	200	
Other Functions	491,969	491,969	28,749	463,220
Total Charges to Appropriations	935,438	935,438	434,555	500,883
Ending of Year Fund Balance	\$	\$	<u>\$ 606,801</u>	\$606,80 <u>1</u>

ROLLIN TOWNSHIP Combining Balance Sheet Non-Major Governmental Funds March 31, 2005

	Special Revenue <u>Funds</u>
Assets Cash Special Assessment Receivable Due from Tax Collection Fund	\$treet Lights \$14,300 1,545 450
Total Assets	\$16,295
<u>Liabilities and</u> <u>Fund Balances</u>	
<u>Liabilities</u> Accounts Payable Due to General Fund	\$ 2,245 5,015
Total Liabilities	7,260
Fund Balance Total Liabilities	9,035
And Fund Balances	<u>\$16,295</u>

ROLLIN TOWNSHIP

Combining Statement of Revenues, Expenditures and Changes In Fund Balance Non-Major Governmental Funds For The Year Ended March 31, 2005

	Special Revenue <u>Funds</u>
	Street <u>Lights</u>
Revenues: Special Assessments Interest	\$24,645 <u>86</u>
Total Revenue	24,731
Expenditures: Public Works - Street Lights	27,042
Total Expenditures	27,042
Excess of Revenues Over (Under) Expenditures	(2,311)
Beginning Fund Balance	11,346
Ending Fund Balance	\$ 9,035

PHILIP R. RUBLEY

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PHILIP R. RUBLEY, C.P.A.

MEMBERS OF
AMERICAN INSTITUTE OF C.P.A.'S
& THE MICHIGAN ASSOCIATION OF C.P.A.'S

September 29, 2005

Township Board Rollin Township Lenawee County 730 Manitou Rd. Manitou Beach, MI 49253

In planning and performing my audit of the financial statements of Rollin Township for the year ended March 31, 2005, I considered the Township's internal control structure in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements. The consideration I gave to the internal control structure was not sufficient for me to provide any form of assurance on it. However, in reviewing the Township's processes and systems, I made observations I feel should be communicated to you and I have done so in a separate letter dated September 29, 2005. In addition I have summarized other areas for Board's consideration involving internal controls and fraud considerations.

If you have any questions on the information contained in this letter please contact me.

Respectfully Submitted,

R. Rubley, CPA

PRR/cab

INTERNAL CONTROLS

Over a relatively short period of time, there have been several large fraud related cases documented in the mid-Michigan area, as well as in other areas of Michigan and throughout the country. These highly publicized cases have raised significant concerns for management of many organizations, as well as the council and board members of these not-for-profit organizations and governmental organizations, concerning their organization's vulnerability to internal or external fraud related activities. It is strongly believed that all organizations, both small and large, have some level of risk in this area and even having the 'best practices' in place will not necessarily prevent the occurrence of this unfortunate activity.

Through many recent conversations with my clients regarding their susceptibility to fraud, it was noted the most important element necessary to reduce the risk of fraud is to have a sound organizational structure, which includes sound accounting and internal control policies and procedures (IN THE EYES OF THEIR EMPLOYEES). One of the key aspects of strong controls, and thus a deterrent, is senior management's support and involvement with accounting and internal control monitoring and related decisions.

Some of the key areas to focus on include, but are not limited to, the following:

- Cash receipts handling and posting to general ledgers including the initial posting of cash receipts.
- Posting of adjusting journal entries to the ledger.
- Cash disbursements, including the establishment of vendor master files in the computer system and maintenance and controls surrounding the signature of cash disbursement checks.
- Payroll, including the access to all master files detailing wage rates and other information, and the establishment of new employees in the computer system.
- Proper approval procedures for all disbursements including a good checks and balances system i.e.: no one person responsible for this function where possible.

FRAUD CONSIDERATIONS

Statement of Auditing Standards No. 99 (SAS99), consideration of Fraud in a Financial Statement Audit

Effective for the year ended December 31, 2003, Statement on Auditing Standards No. 99 (SAS((), Consideration of Fraud in a Financial Statement Audit, requires additional audit procedures addressing the risk of fraud in an organization. Our responsibility is not to detect fraud, but to detect material misstatements in the financial statements caused by fraud, and our consideration of fraud is integrated into the overall audit process.

Types of fraud include intentional misstatements or omissions in financial reporting and misappropriation of assets. SAS 99 requires auditors to address:

- How and where the client's financial statements might be susceptible to material misstatement due to fraud and what conditions might be present to allow fraud to occur.
- How management could perpetrate and conceal fraud.
- How management or employees could misappropriate assets of the client.

In addition, SAS 99 requires auditors to make inquiry of:

- Management regarding their awareness and understanding of fraud, fraud risks, and steps taken to mitigate risks.
- Others within the entity, including council members, non-financial executives, administrators, and non-management personnel not directly involved in the financial reporting process, regarding the existence of suspicion of fraud and the individual's views about the risks of fraud within the entity.

Risk areas identified through inquiries and based on industry knowledge will significantly affect the audit process. With your help, the implementation of these new standards will certainly lead to a greater comfort in the controls you have designed and implemented. It may even create greater efficiency in the accounting process as a byproduct of the process.

Creating A Culture Of Honesty And High Ethics

It is the Township's responsibility to establish core values and to effectively communicate the values to employees in order to create a culture with high ethical standards. The AICPA has included the following as key components necessary for the creation of such a culture.

Setting The Tone At The Top

Management, through the modeling of high ethics themselves and effectively communicating expectations to employees, is responsible for leading the effort to create the appropriate culture within the Township.

Creating A Positive Workplace Environment

The creation of a positive workplace environment, where employees feel they are treated fairly, has proven to reduce the risk of fraud. This type of environment could be created as follows:

Allowing employees to provide input related to the code of conduct.

- Enabling employees to internally seek advice concerning decisions that appear to have ethical implications.
- Establishment of a fair reward system.
- Implementation of team-focused decision making policies.

Hiring And Promoting Appropriate Employees

Policies must be effective in reducing the changes of hiring and promoting individuals with low ethical standards.

Training

Core values expressing an attitude of intolerance toward unethical behavior should be communicated immediately to new hires and should be recommunicated periodically to all employees.

Confirmation

Reinforcement of core values occurs if the employees are required to sign a code of conduct statement.

Discipline

Consequences of unethical behavior should be communicated upfront, and management response to unethical behavior should be consistent with the consequences communicated. Management's response demonstrates the level of commitment to the ethical standards and could deter future wrongdoing.

Evaluating Antifraud Processes and Controls

Perceived opportunity to successful commit fraud increases the risk that fraud will occur. The following can help in reducing the opportunity for fraud.

Identifying And Measuring Fraud Risks

The Township's vulnerability to fraudulent activity (including Fraudulent financial reporting, misappropriation of assets, bribery and other illegal acts) should be assessed.

Implementing And Monitoring Appropriate Internal Controls

Internal processes can be modified to reduce fraud risk. Examples of such process modifications are as follows:

- Additional review of the procurement process
- Segregation of duties
- Adequate scrutiny of interim financial reports and budget reports by management

Developing An Appropriate Oversight Process

Whether it is external or internal oversight, appropriate oversight should be identified and established.

Township Board

The Township Board is ultimately responsible for ensuring management is doing an effective job of monitoring fraud risk and implementing procedures to mitigate fraud risk. Therefore, the Board should be evaluating management's assessments and controls.

Independent Auditors

Independent auditors can provide an assessment of the Township's process for identifying, assessing and responding to the risk of fraud.

Certified Fraud Examiners

Certified Fraud Examiners can provide additional insight into the risk assessment.

Other Information

The following Web sites provide additional guidance on fraud and the implementation of anti-fraud programs and controls:

American Institute of Certified Public Accountants
Association of Certified Fraud Examiners
Financial Executives International
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September 29, 2005

OCT - 7 2005

Township Board Rollin Township Lenawee County 730 Manitou Rd. Manitou Beach, MI 49253

We have examined the combined financial statements of the Rollin Township and the combining, individual fund and account group financial statements of the Township as of and for the year ended March 31, 2005 and have issued our report thereon dated September 29, 2005. As a part of our examination, we made a study and evaluation of the Township's system of internal accounting control to the extent we considered necessary to evaluate the system as required by auditing standards generally accepted in the United States of America. Under these standards, the purposes of such an evaluation are to establish a basis for reliance on the system of internal accounting control in determining the nature, timing and extent of other auditing procedures that are necessary for expressing an opinion on the financial statement and to assist the auditor in planning and performing his examination of the financial statements.

The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a system of internal accounting control should not exceed the benefits derived and also recognizes that the evaluation of these factors necessarily requires estimates and judgments by management.

There are inherent limitations that should be recognized in considering the potential effectiveness of any system of internal accounting control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes of judgment, carelessness, or other personal factors. Control procedures whose effectiveness depends upon segregation of duties can be circumvented by collusion. Similarly, control procedures can be circumvented intentionally by management either with respect to the execution and recording of transactions or with respect to the estimates and judgments required in the preparation of financial statements. Further, projection of any evaluation of internal accounting control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures may deteriorate.

Our examination of the financial statements made in accordance with auditing standards generally accepted in the United States of America, including the study and evaluation of the Township's system of internal accounting control for the year ended March 31, 2005, that was made for the purpose set forth in the first paragraph of this report, would not necessarily disclose all weaknesses in the system because it was based on selective tests of accounting records and related data.

1. Fixed Assets - Capital

It will be necessary for the Township to establish and maintain records for acquisition and disposal of the Township's depreciation threshold of \$1500, to continue to comply with GASB #34.

2. General Ledgers

It is necessary that all postings of revenue and expenditures be made in the month they were paid and/or received. Not all activity was posted to general ledger during the year.

3. General Ledger/Cash Accounts

The cash accounts in the general ledger should be tied out to the reconciled bank balance each month, between the Treasurer and Clerk. The general ledger cash accounts did not agree with Treasurer's reconciliations. This improved over prior years but adjustments should be made to the general ledger.

4. **Building Permits**

Building permits and inspection fees should be submitted monthly preferably for all inspections and collections of permit fees in that month, so that proper matching can be maintained and liabilities reflected, etc.

5. <u>Subsidiary Ledgers – Sewer Funds</u>

Detail aging reports must be ran before each billing cycle, in hard copy.

6. Uniform Chart of Accounts

There were instances of non compliance with the new (April 2002) chart of accounts. This was in the sewer areas.

7. Tax Revenues

The ending tax revenues collected before settlement with the County were not remitted timely as required by law.

8. <u>Drain Funds (Sewer)</u>

Drain funds need to be posted differently to the general ledger which requires additional setup to properly account for the transactions.

9. Budget

The adjustment to the budget must be made in the minutes of the trustees and there needs to be the revised budget and original for auditing purposes.

The above mentioned conditions were considered in determining the nature, timing, and extent of audit tests to be applied to our examination of the financial statements, and this report does not modify our report dated September 29, 2005, on such financial statements.

If we can be of any further assistance, please do not hesitate in contacting us.

Respectfully Submitted,

Philip R. Rubler, CP

PRR/cab